

MEKONG INSTITUTE



MI 2009

Annual Report



Mekong Institute
DEVELOPMENT & COOPERATION



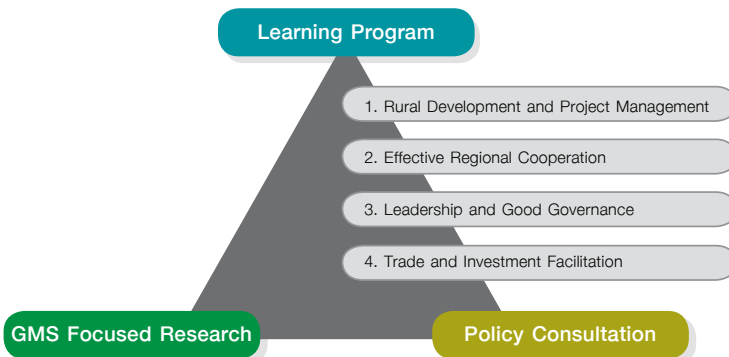
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MI MISSION

To contribute through human resource development and capacity building to the acceleration of sustainable economic and social development and poverty alleviation in the Greater Mekong Sub-region and promote regional cooperation and integration.

■ MI Products and Services



- The Professional Development Series: a set of learning courses in MI's thematic areas which are offered annually.
- The Custom Learning Courses, workshops and structured learning visits are tailored to meet clients' needs.
- GMS-focused research and the MI Sub-regional Research Cycle: a 10-month program consisting of classroom training, field research and presentation in a forum/symposium setting.
- Regional workshops, meetings, seminars and policy consultations on issues related to MI's thematic areas.
- Consultancy services on GMS cooperation and integration.



Message from the MI Council Chairman

Mr. Gu Zhaoxi

Vice-governor

Yunnan Province, People's Republic of China

The GMS has emerged stronger out of the financial crisis in 2009 and the region is better positioned to move forward as the decade comes to close.

Competent human resources remain key to prosperity in the GMS. The region has to deal with the double challenges of closing the gaps among countries on one hand, and equip leaders with new ideas and knowledge to take advantage of new opportunities on the other.

With its mandate repeatedly affirmed in various regional summits, the Mekong Institute is well-placed to lead in driving positive changes in HRD in the GMS.

MI has entered into a new era in 2009. It has successfully diversified its funding portfolio and organized a wide-range of capacity building programs. More importantly, officially completing its transformation into as an inter-governmental organization brings ownership and concomitant responsibility of the GMS countries to support the Institute's mission.

The Yunnan Provincial Government is pleased to assume the chairmanship of the MI Council in July 2009 from the Government of Vietnam, and we are looking forward to steer MI with the strong cooperation of the GMS countries. We have every reason to see that it grows and thrives.

2010 is a critical year for MI. The operating environment is fast changing, with the implementation of regional initiatives such as the ASEAN-China Free Trade Area altering the economic and social landscape of the region. I have full confidence that MI will face up to the new challenges.

Mr. Gu Zhaoxi
MI Council Chairman



Message from the MI Steering Committee Chairman

Dr. Narongchai Akrasanee
Chairman, Export-Import Bank of Thailand

The Mekong Institute has grown from strength to strength in 2009. The Royal Thai Government has formally approved MI's status as an inter-governmental organization in November. MI now holds the distinction of the only GMS-owned institution on human resources development in the subregion, and with this status MI enters the new decade officially donning a new coat.

In 2009, MI organized 23 programs along the thematic areas of rural development, project management, trade and investment facilitation and migration. These activities covered core and customized learning courses, workshops and symposia, meetings, researches and publications. More than 500 participants from the GMS governments, private sector and civil society participated and benefitted from MI programs.

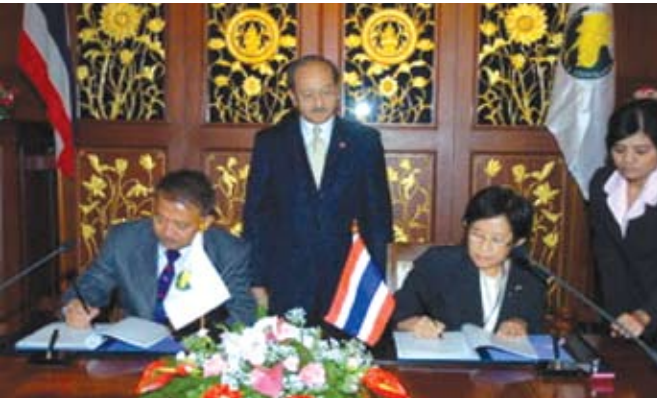
MI has drummed up support from its member countries in 2009. The Thai Government continued its support to MI programs and operations, the Yunnan Provincial Government and Government of Vietnam have sponsored training courses on agribusiness development and ecotourism respectively. The Governments of Cambodia and Lao PDR contributed in cash and Myanmar had provided in-kind support. Moreover, MI has developed programs with a number of new donors, including the French Development Agency, InWEnt and Japan Foundation, and signed a MoU with Guangxi Academy of Social Sciences.

Internally, MI is meeting the challenges of operating as an IGO. MI staff now come from all 6 GMS countries and its Young GMS Professional program continues to nurture young leaders in the region.

2010 will be a significant year for MI as a new strategic plan will be drawn up to outline its goals and strategies for the next 5 years. As the Chairman of the Steering Committee, I congratulate the Secretariat for its achievements in the past year and I am looking forward to an even better 2010.

Dr. Narongchai Akrasanee
MI Steering Committee Chairman

FROM DEVELOPMENT ASSISTANCE PROJECT INTO AN INTER-GOVERNMENTAL ORGANIZATION



Founded in 1996, MI has evolved from a development assistance program underwritten by the New Zealand Government (NZAID) and the Government of Thailand into an autonomous institution. Along the way, the focus of its programs and services evolved to meet the changing needs of the Mekong Sub-region.

The “Bill for the Protection of the Operation of Mekong Institute,” legalizing MI as an autonomous international organization in Thailand, came into force on 7 November 2009. The signing of the Royal Decree of His Majesty the King of Thailand caps the process of the MI’s transformation from a development assistance project into a GMS inter-governmental organization whose main purposes are :

- **To facilitate** the promotion of state competence and efficient, effective and transparent governance and corporate administration in the Greater Mekong Sub-region (GMS) and to improve the welfare of our people
- **To design** and deliver high quality, relevant human resource development programmes for senior and mid-level officials, private sector and non-government representatives of the Greater Mekong Sub-region in the areas of sustainable development, poverty alleviation, integration and management reform
- **To implement** a research programme which contributes to the effectiveness of Institute courses
- **To promote** effective regional cooperation amongst the governments and other organisations of the Greater Mekong Sub-region

To date, MI counts about 3,000 alumni as well as theme specialists and experts in its resource pool.

MI EVOLUTION



Development Assistance Project

- NZ Gov't, the Royal Thai Gov't and Khon Kaen University establish MI for the 6 countries of the GMS
- Institute part of Khon Kaen University

1996

Economies in Transition



Independent Organization

- MI Charter signed-MI becomes a non-profit, autonomous organization
- Shared GMS resource
- MI operates as an independent organization operating under Thai Foundation Law

2003

Project Management and Public Sector Reform

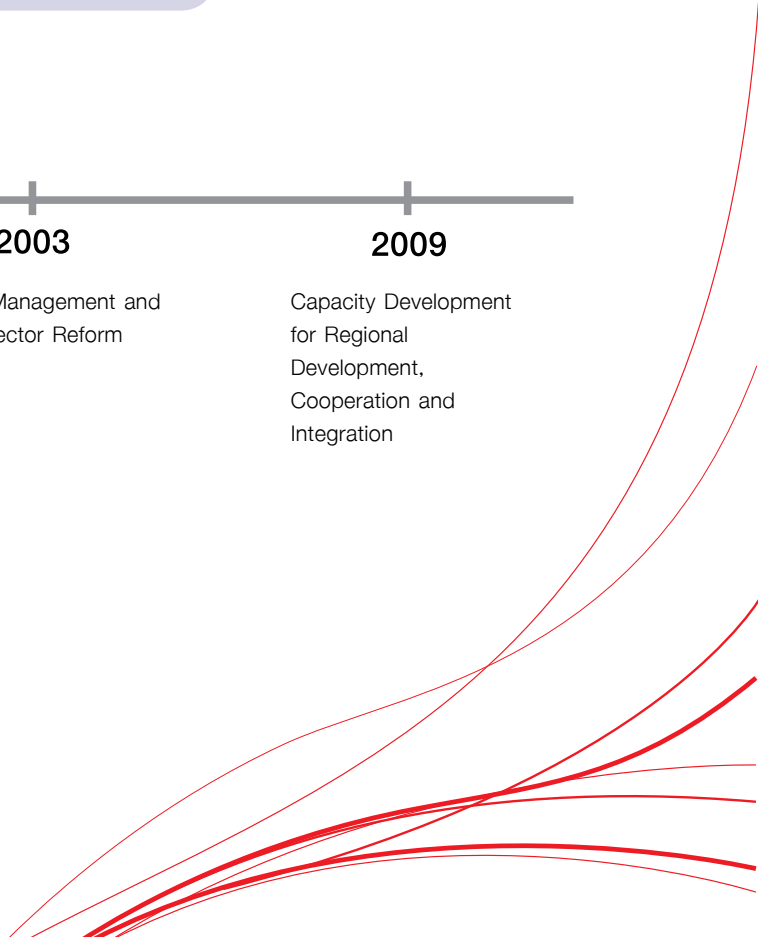


Intergovernmental Organization

- Operates as an Intergovernmental Organization

2009

Capacity Development for Regional Development, Cooperation and Integration



OVERVIEW

OF MI 2009 PERFORMANCE



2009 was a period of consolidation for MI as it moved from a development assistance program to an Intergovernmental Organization (IGO).

MI upgraded its key policies, procedures and processes to meet the requirements of operating as an IGO. It successfully delivered core learning programs and has expanded its offering of customized courses to attract new target client groups and

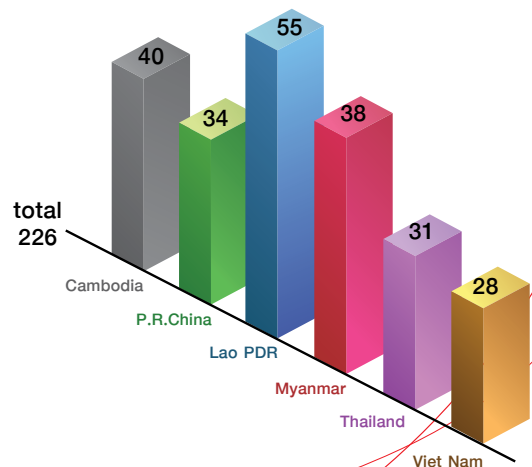
sponsors. Its research program and sub-regional research cycle were well formed and successfully executed.

Ownership and support by the GMS member countries advanced as Cambodia, Lao PDR and Vietnam for the first time contributed financially, on top of regular contributions from China and Thailand and in-kind support from Myanmar.

Learning and Research Programs

Overall, 23 program activities were successfully delivered in 2009. Of these, 16 were training programs, 3 were workshops/symposium and 4 meetings. A total of 478 government and corporate officials participated in these activities in 2009. There were a total 226 of participants to the training programs. Of the completed courses, 65% of participants were from the government sector while 35% were from private enterprises and civil society. The breakdown of participation by gender was 65% male and 35% female.

Participation in Learning Programs by Country



Operations

A number of major improvements in the area of operations that were targeted for were realized. MI finalized policies and procedures required to transition from a Thai Foundation into an Intergovernmental Organization (IGO) and strengthened related organizational policies and procedures. There were significant improvements in upgrading financial control processes and shortened preparation time for reports.

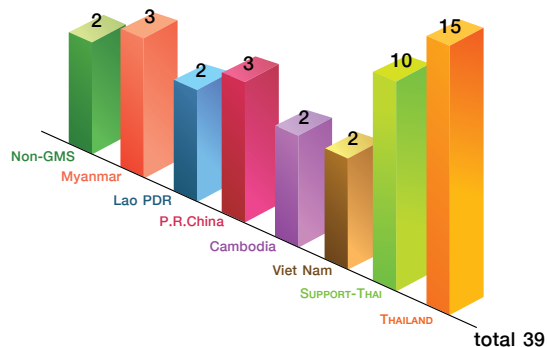
Faced with declining income, MI was able to demonstrate improvement in its operating efficiencies. The new organizational structure was implemented and staffed during the year. MI also initiated upgrades and refurbishments to its Khon Kaen facility. MI staff continued to provide administrative support for Council, Steering Committee, TWG and Stakeholder meetings.

MI in 2009 has a total of 39 staff, composed of 29 professional and 10 general services personnel.

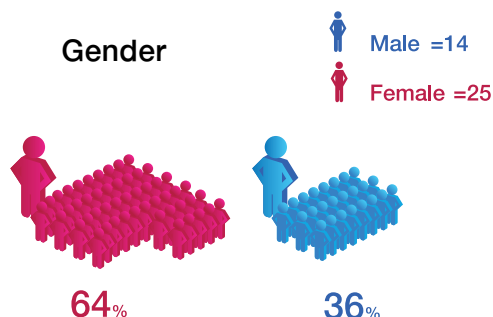
In the area of staff capacity development, MI organized a training course on “Coaching for Success” for program personnel. Selected number of staff, including new hires, underwent various in-house orientation and learning activities relevant to their respective work assignments.

MI recruited and trained a new batch of three Young GMS Professionals and recruited two YGMSP trainees from the previous batch were recruited to become MI program staff. Six former YGMS professional trainees currently work as full time staff members of MI.

MI Staffing by Nationality



MI Staffing by Gender



Finance

MI worked diligently in 2009 to secure sponsorships and funding from existing and new donors. This was particularly critical because of the unanticipated decline in estimated income for the year. The Mekong Development Program (MDP) was created to develop new project initiatives such as developing new learning programs and promoting private sector participation in MI programs on a fee-pay or partial scholarships. Over all, at the end of the fiscal period, MI generated a surplus.

PROGRAMS

■ Rural Development and Project Management



MI programs under this theme cover transboundary and regional project management, rural development, income generation and poverty reduction.

Four core learning and custom courses were delivered under the Rural Development and Project Management thematic area. These courses were on Income Generation and Poverty

Reduction, Sustainable Rural Development, Effective Project Management for Sustainable Development in the GMS and Project Management Learning Program for Junior Officials in the GMS.

MI organized several structured learning programs related to rural development. One of these was the “Structured Learning Visit on Production Chains of Garlic, Maize and Peanuts in Northeast Thailand” from 16 - 21 November 2009 in collaboration with InWent’s local partners in Lao PDR. This was attended by twenty participants composed of government officials and NGO staff, and entrepreneurs from the private sector were selected from Hongsa, Khop, Ngeun, Xatabouri and Xianghon district in the northern Xayabouri province, Lao PDR. The structured learning visit was sponsored by InWent-Capacity Building International, Germany.

An excerpt from the trip journal below describes the interaction and sharing between the participants and the local farmers during the visit.

Day 2: 17 November 2009, Tuesday Swine Raising Farmer Leader of Farmer Group of Cassava

On the second day of the visit, the participants visited at swine production farmer at Loëi Province and learned about the farmers' experiences especially about the technique for feeding swine using by maize.

The farmer used to grow maize for feeding animals but he stopped to do it and started to focus for raising swine but he is still using maize for feeding swine. Based on his knowledge and experiences about maize, he tried to improve the technique for feeding swine and reached the most suitable combination of feed for swine. First, staff from crop research center in Loëi province provided the basic knowledge of growing, keeping and processing of maize. After that, the swine raising farmer started to tell about his experiences on agricultural activities and explained the technique of breeding and feeding swine. He also shared about the marketing system of swine.

After visiting the swine raising farmer, the participants visited the farmer's group of cassava in Loëi province and learned about multi-cropping system for growing cassava and the technique for improving the soil.

The leader of this farmer's group had a lot of experiences on agriculture and he experimented various techniques on his field. He previously used mono-cropping system on his maize and cassava fields but he had a soil problem, so he started to learn to improve the soil. Eventually, he found the way to keep the soil fertility using by mono-cropping system. He is growing cassava, maize, rubber and sugarcane mix with papaya. He stopped to grow the crops after two or three years and switched to grow "Poo Theuang" commonly for a year to improve the soil.

The group was introduced to integrated crop production, commercial production of maize, cassava, sugar cane, papaya and rubber and planting of beans and "Po Theuang" in order to improve soil nutrition. During the visit, we have learnt the technique of maize production for animal feeding.

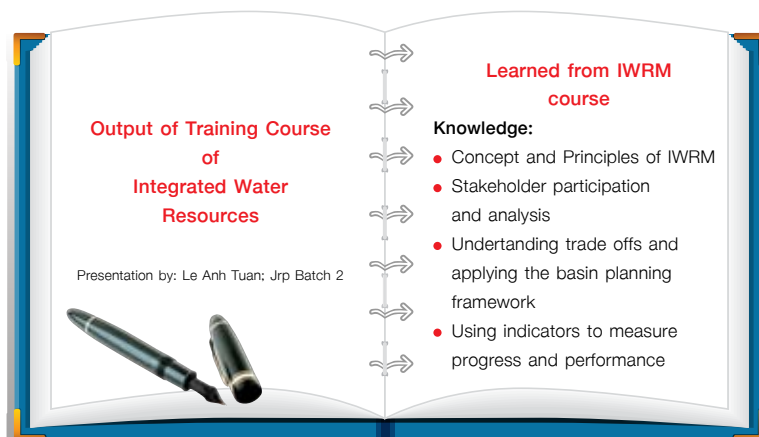


Effective Regional Cooperation



In this thematic area, MI undertakes learning programs on labor migration management, conflict management for effective regional cooperation, education planning, strategic human resource development for regional cooperation and tourism as a regional approach to development.

There were five learning courses organized under the theme of Effective Regional Cooperation. These courses included Training of Trainers on Decentralized Education Planning, Labor Migration Management, Regional Power Interconnection and Trade in the GMS sponsored by the Yunnan Power Grid Corporation and the Yunnan Provincial Government, Transboundary Water Conflict Management and International Water Governance and the Integrated Water Resource Management. These last two courses were organized under the auspices of the Mekong River Commission.



■ Leadership and Good Governance



Leadership and Good Governance programs include training courses on public sector reform, enhancing leadership in competitive enterprises, as well as development aid effectiveness.



The Leadership and Good Governance theme organized four courses. These were Leadership in Competitive Enterprise, Enhancing Entrepreneurship in SME Development and Export Consortia, Business Leadership in Competitive Enterprises, and Managing Public Sector Reform.

■ Trade and Investment Facilitation



Trade and investment facilitation focuses on enhancing entrepreneurship for development, GME cluster development and export consortia, trade and investment promotion, trade negotiations. A course on “Agriculture Value Chains Analysis and Promotion” was conducted on 16-25 November under the sponsorship of the Agence Francaise de Developpement (AFD) in Lao PDR.

Research

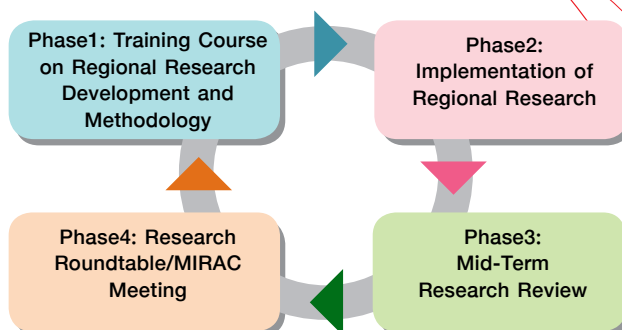
Under the supervision and guidance of the Mekong Institute Research Advisory Committee (MIRAC), Mekong Institute (MI) carries out field researches and case studies on emerging and burning issues on rural development, project management, trade and investment facilitation and labor migration.

Core activities are carried out in a four-step research cycle that starts with the conduct of the Regional Research Development and Methodology Training course wherein the participants develop research proposals. MI provides small grants for participants to implement their research, which are monitored and reviewed, and upon completion presented in a roundtable meeting with the MIRAC.

The MI Research Cycle serves to develop and enhance the research capacities of different government agencies and research institutions in the GMS. The Research Cycle likewise promotes collaborative research Sub-regional issues among GMS young professionals. The reports are published as MI Working Paper Series, which are used as references for MI's learning programs and policy consultations.

In 2009, the Research Department coordinated the conduct of three major activity clusters : Research Learning Cycle, publication of the MI Working Paper Series, workshops, meetings and symposia.

Research Learning Cycle



I was a participant to the 2009 MI Regional Research Development and Methodology, funded by the Government of New Zealand, in Khon Kaen, Thailand.

This course is very important to me. Through this course, I have gained a lot of knowledge such as understanding about the stages of conducting research, from doing literature review to developing research proposal, methods of statistical analysis. More importantly, I had the opportunity to carry out small-scale research study.

My most memorable moment is the opportunity to have met people from other countries, share experiences and ideas with all of them. I had a very wonderful time there and learnt a lot about tools of research. I was impressed about the punctuality, gentle and hard working spirit of the resource person from New Zealand. The course is very relevant to the urgent need to build the capacities for conducting professional research among the GMS countries. It is beneficial to my institution.

As part of the curriculum, the training included project work, the aim of which was to give an opportunity to apply the knowledge and skills learned. We were given assignments and we worked in groups, where each member was allowed to present his/her work. What I learned was relevant to my currently work at National Institute of Statistics (NIS).

*I will do my best to transfer this knowledge to my peers and colleagues in my institution and I will also provide the knowledge gained from the course to students in the universities if I have a chance to be lecturer in the near future. I thank MI and NZAID for giving me such a great opportunity to gain further knowledge through this important course and to help me gain professional skills in research techniques. **Mr. Teav Rongsa, Deputy Director of Statistical Standard and Analysis, National Institute of Statistics (NIS), Ministry of Planning (MOP), Cambodia***

MI WORKING PAPER SERIES 2009



1.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Mukdahan, Thailand
2.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Savannakhet Province, Lao PDR
3.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Mae Sai District, Thailand
4.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Tachileik City, Shan State, Myanmar
5.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Aranyaprathet, Sa Kaeo Province, Thailand
6.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Moc Bai, Tay Vinh, Vietnam
7.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Bavet, Svay Rieng, Cambodia
8.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Langson City, Langson, Vietnam
9.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Pingxiang City, Guangxi, P.R. China
10.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Lao Cai, Vietnam
11.	An Assessment of SME Development in the Border Twin Cities of the GMS: A Case Study of Hekou County, Yunnan Province, China
12.	A Comparative Assessment of Small-Medium Enterprises Development at the Border Twin Cities of the GMS: A Case Study of Aranyaprathet (Thailand), Mukdahan (Thailand), Mae Sai Thailand, Savanakhet (Lao PDR) and Tachileik (Myanmar)
13.	An Assessment of Consumer Satisfaction in Public Health Care in Kunming City, PRC
14.	An Assessment of Consumer Satisfaction in Public Health Care in Hanoi, Vietnam
15.	A Comparative Study of Consumer Satisfaction with Public Health Care in Urban Areas of the Greater Mekong Sub-region: Cambodia, Yunnan of China, Lao PDR and Vietnam

Information and Knowledge Management Program

The Information and Knowledge Management Program (IKMP) was introduced to make learning more accessible to the MI client group. This program intends to offer Distance/ E-learning services as parts of MI Modular Training Cycle

- Learn to do (on campus training, workshop, study visit)
- Do to learn (Action Plan, Work-based Assignment, follow up, on-site monitoring and observation)
- Share to learn (Web-board, Community of Practices, Synthesis and Evaluation Process)

Workshops, Symposia and Structured Learning Visits

MI organized two workshops-conferences on climate change in collaboration with regional and international partners. These workshops and conferences were “Moonsoon Asia Tropical Forest Dynamics and Sustainability” and the “NASA-Land Cover and Land Use Change Conference.”



On November 27-28, selected MI research trainees and experts presented research findings and recommendations in a symposium on “Impacts of GMS Economic Integration on Upland Cultivation”. This activity was organized by MI and supported by the Japan Foundation.



In November and December, MI organized nine structured learning visits to Thailand for Cambodian and Lao government and NGO officials. The topics covered were regional management, leadership, rural development, entrepreneurship, micro-finance and SME development. These activities were sponsored by InWent Germany.

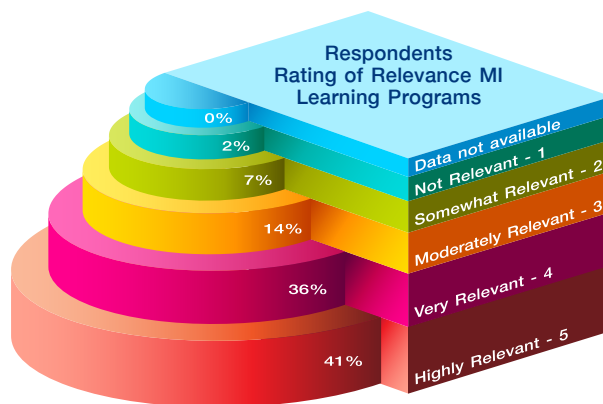
Internal Monitoring and Evaluation

An improved monitoring and evaluation system was introduced to more effectively track and assess MI's performance, focusing on the learning programs in 2009. In October 2009, the MI Program Officer for monitoring and evaluation and an external consultant reviewed and refined key performance indicators.

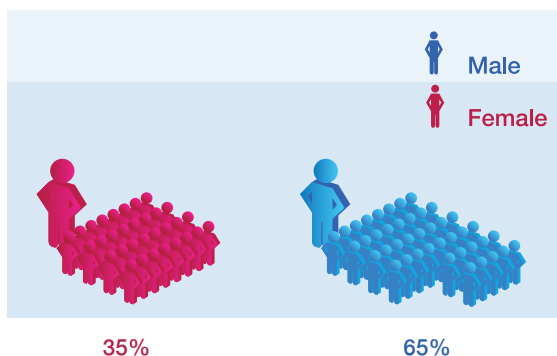
All activities pertaining to review and evaluation were streamlined, evaluation report guidelines were standardized and program staff were trained on the use of the new system.

Pre and post training evaluations were carried out using a variety of tools to determine the participants learning progress and satisfaction levels. On the whole, participants rated MI's courses to be highly effective and relevant as shown in the figure below.

Participants' Rating on the Relevance of the MI Learning Courses



Training Courses Participation by Gender



■ Official Functions and Visits



■ Visit to Yunnan Province. (2-4 March 2009)

MI made an official visit to Yunnan Province on March 2 - 4. Existing and potential partners met during the visit included: Yunnan Power Grid Corporation, Yunnan Provincial Chamber of Commerce, Yunnan Academy of Science and Technology Development and Yunnan Nationalities Research Institute, Yunnan University.



■ Visit to Guangxi Zhong Autonomous Region. (5-6 March 2009)

MI made an official visit to Guangxi Zhong Autonomous Region on March 5-6. The meeting was kindly arranged by the Chinese Embassy in Thailand and hosted by Department of Foreign Affairs Office of Guangxi Government. MI met with several potential partners including Department of Foreign Affairs, Department of

Commerce, Department of Education, Guangxi University, Guangxi University for Nationalities, Guangxi Academy of Social Sciences and Guangxi Wantong International Logistics.

■ Visit to Myanmar. (27 - 30 May 2009)

MI made an official visit to Yangon and Nay Pyi Taw of Myanmar on May 27 - 30. Daw Myo Nwe, Member of MI Council and Director General of the Foreign Economic Relations Department of Ministry of National Planning and Economic Development hosted the visit. Partners met during this visit included: Department of Labor, Department of Education, Department of Social Affairs, MI alumni 2007 - 2009, Asia Development Research Institute, and Myanmar Chamber of Commerce.



■ MI Stakeholders' Consultative Meeting (1 July 2009)

Over 70 representatives of the six GMS governments, development partners, national and international organizations involved in regional development participated in MI Stakeholders' Consultative Meeting in Khon Kaen on 1st July 2009 to map out the future for the Institute.



Entitled "Facing the Challenges as an Inter-governmental Organization", MI's stakeholders congregated to discuss the opportunities and challenges it will face when it becomes a full-fledged IGO. Group discussions on program expansion and financial sustainability were conducted and their valuable suggestions will be used to inform MI's next strategic plan.

The Meeting also witnessed the handover of MI Council Chairmanship from Vietnam to the Yunnan Province of China. Mr Gu Zhaoxi, Vice Governor of Yunnan Province of PRC, replaced Mr Hoang Viet Khang of Vietnam to become the new chairman of MI's governing body.



■ MOU Signing with Guangxi Academy of Social Sciences (GASS) (20 July 2009)

MI signed a Memorandum of Understanding with GASS in July 2009 to cooperate in training, research and project development. We hope to co-develop and implement a multi-year research and exchange program commencing year 2009.

2009 List of Activities

LEARNING PROGRAMS		
Activities	Dates (2009)	Partners
Training of Trainers on Decentralized Education Planning in the Context of Public Sector Management Reform	23 Feb-6 Mar	NZAID, UNESCO
Regional Power Interconnection and Trade in the GMS	2-20 Mar	YPG, YNPG
Income Generation and Poverty Reduction	16 Mar-10 April	TICA
Project Management Learning Program	23 Mar-3 Apr	ADB
Business Leadership in Competitive Enterprises	27 Apr-22 May	NZAID
Sustainable Rural Development	25 May-19 Jun	TICA
Transboundary Water Conflict Management	3-10 Jun	MRC, UNESCO IHE
Leadership in Competitive Enterprise	22 Jun-17 Jul	TICA
Enhancing Entrepreneurship in SME	20 Jul-14 Aug	TICA
Integrated Water Resource Management	20-31 Jul	MRC
Effective Project Management for Sustainable Development	17 Aug-4 Sept	NZAID, TICA
Managing Public Sector Reform	19 Oct-13 Nov	TICA, NZAID
Agricultural Value Chains Analysis and Promotion	16-25 Nov	AFD
Transborder Labor Migration Management	1-18 Dec	NZAID
RESEARCH		
Workshop on Monsoon Asia Tropical Forest Carbon Dynamics and Sustainability	8-11 Jan	USNSF, APN, NIES, KKU, Geoinformatics Center - AIT, Global Carbon Project, University of Arizona
NASA Land Cover and Land Use Change Conference	12-17 Jan	University of Maryland
Symposium on Impacts of Economic Integration on Upland Farming and Ethnic Minorities in the GMS	27-29 Nov	Japan Foundation, NZAID
Research Roundtable Meeting	19-20 Jan	NZAID, the Rockefeller Foundation
Mekong Institute Research Advisory Committee (MIRAC) Meeting	21 Jan	NZAID
Regional Research Development and Methodology Training	25 May-12 Jun	NZAID
Mid-term Research Review	21 Sept-2 Oct	NZAID

FINANCIAL REPORT

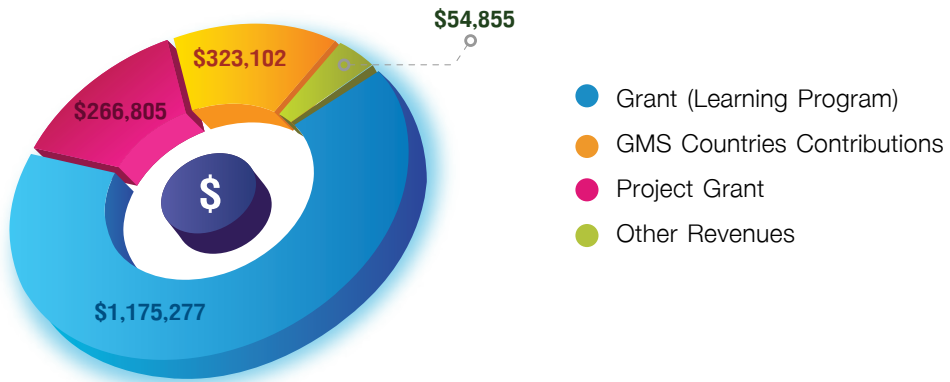
STATEMENT OF REVENUE AND EXPENSES FOR 1 JANUARY – 31 DECEMBER 2009

REVENUE	THB	USD
Grant for Learning Program		
New Zealand Agency for International Development (NZAID)	11,399,580.00	345,442
Thailand International Development Cooperation Agency (TICA)	11,352,479.55	344,015
Internationale Weiterbildung und Entwicklung gGmbH (InWEnt)	7,980,801.15	241,842
Barker Metrology Consultant Co., Ltd.	2,350,038.75	71,213
Asian Development Bank (ADB)	1,267,126.23	38,398
Yunnan Provincial of PR. China and Yunnan Power Grid Corporation (YPG&YNPG)	1,218,122.90	36,913
Mekong River Commission (MRC)	942,471.00	28,560
Agence Francaise de Developpement (AFD)	737,150.00	22,338
Japan Foundation	608,325.00	18,434
The University of Maryland	606,540.00	18,380
The University of Arizona	281,149.00	8,520
Partial Scholarships	40,364.59	1,223
Total Grant for Learning Programs	38,784,148.17	1,175,277
Projects Grant		
New Zealand Agency for International Development (NZAID)	7,820,950.09	236,998
The Rockefeller Foundation	954,400.19	28,921
Others	29,218.00	885
Total Project Grants	8,804,568.28	266,805
Contributions		
GMS Countries Contributions	10,662,369.81	323,102
Other Revenues		
MI Services and Facilities	933,092.89	28,275
Interest	717,593.27	21,745
Other Income	159,544.97	4,835
Total Other Revenues	1,810,231.13	54,855
Total Revenues	60,061,327.39	1,820,040

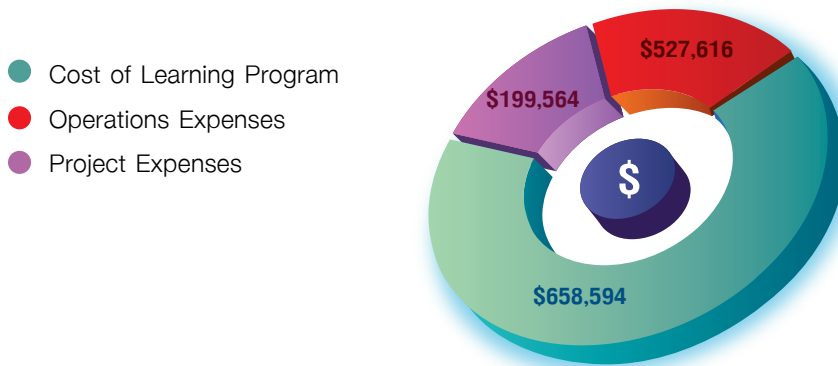
EXPENSES	THB	USD
Learning Program Expenses		
Learning Program Delivery	14,388,115.60	436,004
Program Administration Expenditure	7,345,475.67	222,590
Total Learning Program Expenses	21,733,591.27	658,594
Project Expenses		
New Zealand Agency for International Development (NZ Aid)	5,947,800.09	180,236
The Rockefeller Foundation	615,600.19	18,655
Others	22,218.00	673
Total Project Expenses	6,585,618.28	199,564
Total Learning Program and Project Expenses	28,319,209.55	858,158
Operation Expenses		
Salary	7,774,419.79	235,588
Common Staff Benefit	406,517.06	12,319
Travel	57,178.00	1,733
Stationery and Supplies	717,513.51	21,743
General Operation Expenses	4,542,711.24	137,658
Repair and Maintenance	578,081.23	17,518
Meeting Expenditure	1,179,698.83	35,748
Depreciation	2,155,220.77	65,310
Total Operation Expenses	17,411,340.43	527,616
Total of Expenses	45,730,549.98	1,385,774
Revenue over (under) Expenses	14,330,777.41	434,266

Remarks: USD 1 = THB 33

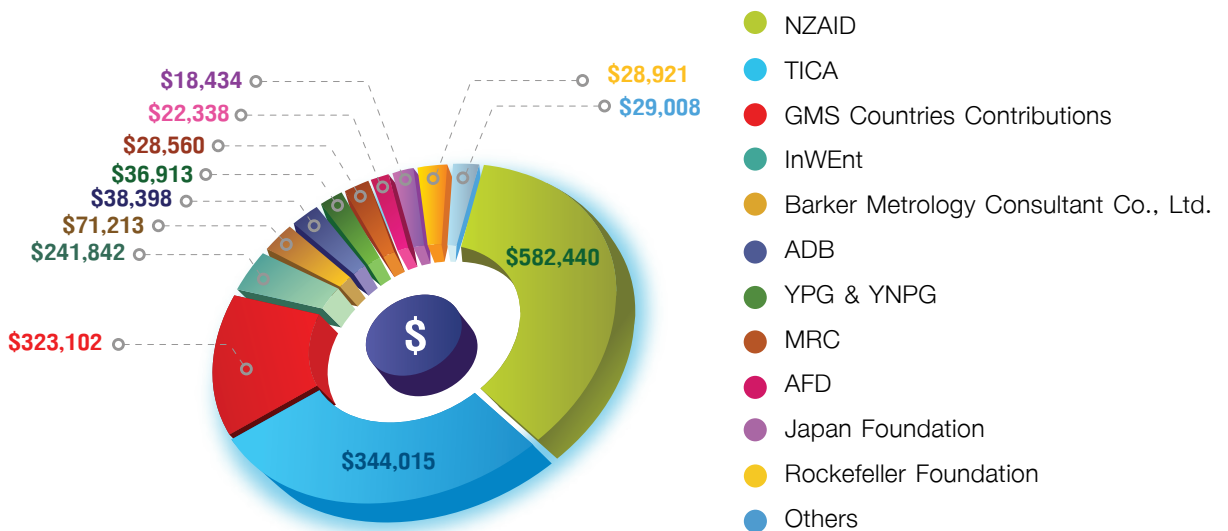
Fiscal 2009 Operating Revenue



Fiscal 2009 Operating Expenses



Fiscal 2009 Source of Fund



2010 HIGHLIGHTS



Rural Development

MI is anticipating to face multi-dimensional challenges in 2010 given declining contributions from its traditional donors as well as rapidly changing HRD needs and priorities in the GMS.



Project Management

With these MI is geared to find ways to add value to its products catering both to traditional and non-traditional clients, re-align its thematic clusters into four areas (rural development, project management, trade and investment facilitation and human migration) with regional cooperation and good governance as cross cutting themes. Off-base services will be offered and bring learning activities outside of Khon Kaen as appropriate.

In terms of programs, 27 learning courses are targeted to be delivered and modular E-learning programs are intended to be offered.



Trade & Investment Facilitation

Monitoring and evaluation will expand from the current scope on learning programs to encompass finance and operations. This organization-wide.



Human Migration

2010 will be the last year of the present MI strategic plan, thus, the MI Council mandated the MI Secretariat to embark on a consultative process among various MI stakeholders in the GMS to develop the MI Strategic Plan 2011-2015.

MI PARTNERS

MI is grateful for the support of the following funding and implementing partners:

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- Government of the People's Republic of China
- Government of the Union of Myanmar
- Government of Lao PDR
- Royal Thai Government through the Thailand International Development Cooperation Agency (TICA)
- Government of the Socialist Republic of Vietnam
- Government of New Zealand through the New Zealand Agency for International Development (NZAID)
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- Barker Metrology Consultant Co., Ltd.
- German Technical Cooperation/InWent and partners in Cambodia and Lao PDR: German Cooperation and Partners in Cambodia and Lao PDR: GTZ, DED, LWF, Silaka, EDC, VBNK
- GMS Business-Forum
- Japan Foundation
- Mekong Migration Network
- Mekong River Commission
- Mekong Sub-region Social Research Center of Ubon Ratchathani University
- University of Maryland
- University of Arizona
- UNESCO (Bangkok)
- UNESCO-IHE Institute of Water Education, The Netherlands
- Yunnan Power Grid Corporation
- GMS Study Center of Yunnan University

List of Abbreviations

ADB	Asian Development Bank
AFD	Agence Française de Développement
AIT	Asian Institute of Technology
APN	Asia-Pacific Network for Global Change Research
ASEAN	Association of Southeast Asian Nation
CBTA	Cross-Border Transport Agreement
DED	Deutscher Entwicklungsdienst
EDC	Electricite Du Cambodge
GMS	Greater Mekong Subregion
GTZ	Deutsche Gesellschaft für Technische Zusammenarbeit
HRD	Human Resource Development
IGO	Inter-governmental Organization
InWent	Internationale Weiterbildung und Entwicklung gmbH
LWF	Lutheran World Federation
KKU	Khon Kaen University
MDP	Mekong Development Program
MI	Mekong Institute
MIRAC	Mekong Institute Research Advisory Committee
MoU	Memorandum of Understanding
MRC	Mekong River Commission
NGO	Non-governmental organization
NZAID	New Zealand Agency for International Development
TICA	Thailand International Development Cooperation Agency
SME	Small and Medium Enterprises
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNESCO-IHE	UNESCO-Institute for Hydraulic and Environmental Engineering
USNSF	United States National Science Foundation
YGMSP	Young GMS Professional
YPG	Yunnan Provincial Government
YNPG	Yunnan Power Grid Corporation

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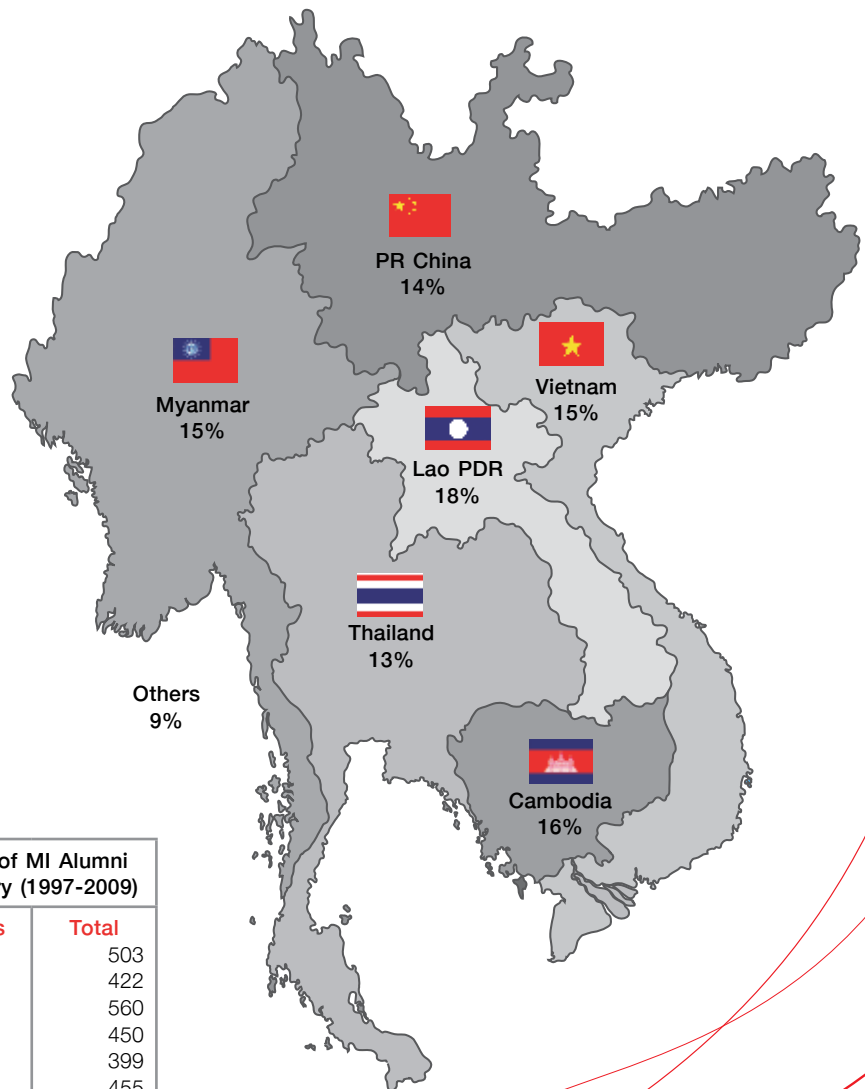
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MI Alumni

As of December 2009



Number of MI Alumni by Country (1997-2009)	
Countries	Total
Cambodia	503
PR China	422
Lao PDR	560
Myanmar	450
Thailand	399
Vietnam	455
Others	271
Total	3,060



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