



Editor's Note

Welcome to 2008. We hope our readers are enjoying a good start to this New Year. There have been some changes following MI's Steering Committee and Council Meetings last December 2007. The updated and revised 2005 - 2010 Strategic Plan, which has been the implementation framework of MI during 2005 - 2010 has been endorsed. As a consequence, the 2008 - 2010 Business Plan and the 2008 Annual Operational Plan have been made in line with the updated and refined Strategic Plan and have been approved at the governance meeting. Also, the revised MI organizational structure will create a flatter and leaner organization that can be more flexible and adaptive for the mission of MI.

Inside this edition, we give a brief presentation on the approved 2008 - 2010 Business Plan and 2008 Annual Operational Plan in order to give our stakeholders an idea of the possible practical role of MI in the three years ahead and in the coming year. In this issue we also give you these MI activities: The Admin staff retreat to review and discuss the past year's experiences, on 18 - 20 February; The Working Session with MI National Coordinating Agencies at MI on March 4 - 5, 2008, organized by MI's ICC department and the MIRAC Round Table Meeting on 13 - 14 January this year. Naturally, this edition also contains the regular sections on MI's activities, upcoming events and GMS news. And, in this issue, we also introduce a new section; Alumni Corner, where we will give you news and updates from our Alumni network. Feel free to email us your story!

I hope you will enjoy the contents of this edition and looking forward to seeing you again in the next issue.

The Editor

Tourism: A Regional Approach to Development



Japanese Engineering Advancement Association visits Mekong Institute



The Engineering Advancement Association of Japan (ENAA) mission led by Tomohiko Shirasaki, the chairman of the International Cooperation Committee, Engineering Advancement Association, and the General Manager of Business Planning Office, Chiyoda Corporation visited the Mekong Institute on Wednesday, January 30, 2008.

The seven - member delegation was welcomed by MI Director Dr. Suchat Katima and MI staff when they visited MI as part of their mission to propose the development plan to institutes in the Greater Mekong Sub-region.

During their visit, Dr. Suchat Katima, briefed the delegation on MI's activities and facilities, Mr. Bhoj Raj Khanal, MI Research Manager gave a presentation on the East-West Economic Corridor, and Dr. Yaowalak Apichatvullop, Director of the Center for Research on Plurality in the Mekong Region, Faculty of Humanities

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Dr. Suchat Katima, (seated center), MI Director, Ms. Christine Jacquemin, Coordinator, Mekong Tourism Office, (seated 2nd left), Mrs. Sanda Thant, MI Program Manager, (seated right), and participants posing for a photo during the opening ceremony of the learning program.

The Learning Program on Tourism: A Regional Approach to Development was organized by MI from January 14 - February 1, 2008. Twenty participants from the six GMS countries attended the MI Professional Development Series conducted in collaboration with the Tourism Authorities in the GMS.

The course was envisaged to achieve a sustainable, regional tourism development through fostering better understanding and increasing the capacity of GMS public and private training sector personnel on regional tourism.

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2008 - 2010 Business Plan

As directed by the Council Meeting in July 2007, MI has refined and updated The 2005 - 2010 Strategic Plan in order to operationalize the revised plan through the development of the three - year Business Plan (2008 - 2010). In doing so, MI has received the support from the stakeholders in developing the plan. The MI Stakeholder Consultative Meeting held in July 2007 was set as a forum to assess the human resource development needs and priorities in the GMS countries and the outcome of the meeting was used as the basis for developing this Business Plan.

In October 2007, MI staff and country representatives were involved with reviewing and improving the 2005 - 2010 Strategic Plan. Attention was paid to leveraging MI's strengths, overcoming its weakness, negating its threats, and capitalizing on its opportunities, as well as applying

lessons learned and responding to current organizational challenges. Then the Council Meeting finally approved the revised 2008 - 2010 Business Plan proposal made by the Steering Committee in December 2007.

The 2008 - 2010 Business Plan identifies two key strategic goals that MI needs to achieve during the period. These include 1) To achieve improved organizational capacity for regional cooperation and 2) To attain financial sustainability. The strategic objectives have been developed to support these strategic goals. These objectives have been grouped into four key result areas and organized into a balanced scorecard framework. The four areas in this framework are Customer, Finance, Operations, and Learning & Growth. Under these areas, the specific strategies are determined to link and support the MI Mission and the MI strategic goals. The framework also provides the detailed annual measurement targets for each of the key result indicators and identifies specific activities that are needed to effectively implement each strategy.

2008 Annual Operational Plan

The 2008 Annual Operational Plan has been formulated to support the implementation of the 2008 - 2010 MI Business Plan. This operational plan is composed of some activities that commenced in 2007 and other new initiatives, which have to be implemented in 2008, based on the requests of the donors and development partners.

The activities to be implemented in 2008 have been regrouped under the four thematic areas: Effective Regional Cooperation, Rural Development and Project

Management, Public Sector Reform and Good Governance, and Trade and Investment Facilitation. In addition, other activities also include research focus areas, which can be closely linked with the four thematic areas.

MI programs to be delivered in 2008 include 30 activities that will benefit the GMS countries. These activities include ten regional training workshops; nine professional development series; three research focused meetings; two each for policy formulation meetings, expert meetings, and customized courses; and one each for mobile learning visits and tracer study on needs assessment.

MI Administration Department Retreat at a Mountain Resort

MI's Administration Department held its retreat program at Phukaew Resort, Kao Kor, Phetchabun province from February 18-20, 2008 to review and discuss the lessons learnt in the past year.

All 18 staff from the Administration Department participated in the retreat program, which was aimed at preparing the work plan for this year, sharing sections on the work process, coordinating with other departments to assign responsibilities, consolidating the work plan with the budget allocation for 2008 plus creating team spirit and good work environments.

After the retreat, the unity of the team had been strengthened, and the budget had been planned with funds allocated to increase the efficiency of the department.



Working Session with Mekong Institute National Coordinating Agencies

From March 4-5, 2008, Mekong Institute's International Cooperation and Communication Department organized the Coordinating Agencies meeting at MI in Khon Kaen, Thailand. This meeting between MI and MI National Focal Points (Coordinating Agencies) was the first of its kind to be staged in many years, and it aimed to establish closer relations between MI and the CA network, and to promote MI programs and services as well as to clarify the CAs' roles and responsibilities.

During the meeting the participants also discussed the implementation arrangement of MI's strategic plan, business plan and work plan for the near future.

The session's participants were twelve representatives from National Coordinating Agencies in the six GMS countries: Cambodia, China, Lao PDR, Myanmar, Thailand and Vietnam, five MI program managers, and four associate program managers, and observers.

The first day of the two-day working session commenced with MI Director, Dr. Suchat Katima, giving the welcome remarks, introduction to the meeting and explaining the objectives of the meeting. This was followed by a get-to-know-each-other session, where group limits and participants' expectations were explored.

Later in the morning session Dr. Suchat Katima gave a presentation on MI Policy and Strategy.

The main session in the afternoon of the first day was the MI Annual Program presentations by the MI program managers, starting with a presentation on the Trade and Investment Facilitation Department, followed by presentations on the Public Sector Reform and Good Governance Department, Rural Development and Project Management Department, Research and Learning Resources Department, international Cooperation and Communication Department and Effective Regional Cooperation Department.

The second day of the session began with a presentation on the Roles of CAs: Discussion and Deliberation, followed by a presentation on Needs/ Tools / Support and Work Assignment Sessions.

One of the main sessions of the second day of the meeting was the formulation of National Work Plans to support MI's Annual Program on the Information Market. After this the participants from each GMS country were given ten minutes to present their work plan and five minutes for questions and answers before the working session ended.



At the end of the second day, Dr. Suchat Katima wrapped up the meeting and offered some ideas and inspiration for the way forward.

Alumni Corner

Mekong Institute has more than 2,500 alumni and most of them are from the GMS countries and some are from other countries around the world. It would be great to have a place for MI alumni to share their experiences and expertise.

MI Alumni Message



Mr. Yan Jiong

There is an old Chinese saying: "If you want to get a better view, you must take another step up. MI helps me to take that step. MI makes me more confident about myself. Although the road ahead is tough, I will always remember the word from MI: "wake up" (from John) and "dig deeper" (from Steven), andso many MI smiling faces, which give me not only happiness, but also strength".

Mr. Yan Jiong Course : (B9) Economies in Transition for Middle Level Managers

Alumni News

From e-mails and chat with some MI alumni, we would like to share some news with you about our friends. We raise our glasses and say congratulations to these new parents: Mr. Estuardo Rodriguez de Leon (Guatemala), Mr. Carlos Augusto Pol (Belize), Ms. Dhavadee Chonchenchob (Thai) and Ms. Varaporn Naisanguansir (Thai).



Mr. Suwarat

2001: B9 Course

Mr. Suwarat Hongyuntrachai (Thai) has moved to Khon Kaen, Thailand, where he will work as a director of the Dairy Farming Promotion Organization of Thailand (D.P.O. North Eastern Branch).

Mr. UNG Eang (Cambodian), has ended a decade of single life and gotten married to his



Mr. UNG Eang

beloved. He works for the Prime Minister's Office as an assistant to one of the Senior Ministers of the Royal Government of Cambodia.



Mr. Thay Bunthon

Mr. Thay Bunthon (Cambodia) is working as the First Secretary of the Permanent Mission of Cambodia in Geneva. His new address is: No. 5 Taverney, 1218 Gd Saconnex, Geneva, Switzerland

2005: Poverty Reduction

Mr. Nelson Torres Zapata (Ecuador) is moving from Madrid to London, he'll be working at the Ecuadorian Embassy in Great Britain.



Mr. Nelson Torres Zapata

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Mr. Mohammad Abu Jamoos

Mr. Mohammad Abu Jamoos (Jordan) has returned to Jordan after having spent six months in Germany completing his diploma in Environmental Management.

2005: Rural Development

Mr. Ty Keang (Cambodia) graduated with a Master's degree in Rural Development Management from Khon Kaen University in December 2007.



Mr. Ty Keang



Mr. Srey Polrath

2006: Project Management for Infrastructure Development

Mr. Srey Polrath (Cambodia) graduated with a Master's degree in Rural Development Management from Khon Kaen University in December 2007.

2007: Project Monitoring and Evaluation

Congratulations to Mr. Godfrey Macharia Kariuki (Kenya), who took the vows with a beautiful lady, Ms. Tabiha N Gathumbiya, in November 2007.



Mr. Godfrey Macharia Kariuki

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and Social Sciences, Khon Kaen University spoke on "The East-West Economic Corridor Project in Thailand: Perceived Meanings and Expectations".

Meanwhile, Mr. Tomohiko Shirasaki, Chairman of the International Cooperation Committee, Engineering Advancement Association of Japan (ENAA) said that the purpose of their mission was to try to propose comprehensive area development under the slogan of "Total Solution Provider", where ENAA will conduct a feasibility study, and subsequently propose a Total Area Development Plan, which will contain provision of basic infrastructures, agri-oriented industries, light industries, logistic infrastructure and /or any industries featuring area characteristics.

This year, ENAA is focusing on "Greater Mekong Area

Development", which is a key to global development of Southeast Asian countries. To facilitate this purpose, ENAA wishes to meet with concerned parties and collect necessary information.

"It's our intention to make a contribution to area development in countries and areas concerned in the following ways; 1) to elaborate suitable projects for economic and industrial developments in the areas along the corridor, 2) to facilitate energy supply to the areas coupled with developments there," he remarked.

He concluded that the ENAA will provide the necessary expertise to conduct this study, and if deemed suitable, monetary support will be prepared from relevant governmental organizations in Japan.

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The opening ceremony for the course was held on January 14 at the MI conference room II on the fourth floor of MI Building, where MI Director, Dr. Suchat Katima, gave the welcoming remarks to the attendants.

Mr. Jean-Pierre Verbiest, Country Director, Thailand Representative Mission, Asian Development Bank, delivered the keynote address.

Ms. Christine Jacquemin, Coordinator, Mekong Tourism Office, also gave a presentation on the "Role of Mekong Tourism Office in the GMS". At the opening ceremony she said that learning is a continuous, never ending process, and how dull life would be without the excitement of new encounters, new knowledge. And by the way, isn't tourism a learning experience?

"Indeed people travel to get to know different cultures, encounter different people, contemplate natural wonders, admire local crafts, dress patterns, and taste different foods".

The sub-region has changed considerably in the past 10 years. An increasingly open economy and new roads connecting countries and peoples have favored development and in particular tourism development. The GMS has registered the fastest growth worldwide in terms of tourism arrivals. The face of tourism has changed too;

tourists are more demanding and look for best value for money and authentic experiences. "In today's context of globalization, it is important to cultivate what makes you authentic and different," she remarked.

Tourism is thus a fantastic opportunity to enhance the quality of life for people in the region, but, as a local saying goes, "tourism is like fire, it can cook the food or burn the house". As previously mentioned, people travel to enjoy new experiences, different cultures, and exotic landscapes, these differences are assets; sources of prosperity. This is why it is important to preserve our historic sites, cultural landmarks and natural beauty. This is the challenge of sustainability.

It is often said and proven that ignorance is the mother of all vices. Human resource development is an essential element to achieve regional cooperation and ensure that tourism becomes an effective tool for development and fosters friendship and peace in the sub-region.

It is this challenge the MI has been addressing in the past eight years, the Institute has offered a wide range of programs in economics, governance, public sector reform, tourism, rural development, leadership and project management. Over 1900 officials and state employees from the six GMS countries have now studied here and are MI alumni.

Performance of MI Activities January - March 2008

Title of Course	Duration	Partners	Number of Participants	Course Description
1.MIRAC Round Table Discussion and 3 rd MIRAC Meeting	13 - 15 Jan 2008	NZAID	50	The primary results of GMS-focused researches funded by MI are presented in order to make improvements on the researches based on the recommendations from the meeting.
2.Tourism: A Regional Approach to Development	14 Jan - 1 Feb 2008	NZAID	20	One of MI professional Development Series to be conducted in collaboration with Tourism Authorities in the GMS. The course is envisaged to achieve a sustainable, regional tourism development through fostering better understanding, promoting the capacity of GMS public and private sector personnel on regional tourism.
3.Combating Human Trafficking	25 Feb - 4 Mar 2008	UNIAP	29	A series of professional development cum discussion and sharing workshops where GMS professionals from private and public sectors involved in human migration management and counter human trafficking meet, report on the progress and formulate affirmative actions.
4.Tracer Study of MI Alumni and Training Need Assessment 4.1 Myanmar 4.2 Thailand	Oct 2007 - Mar 2008	NZAID		MI will conduct a tracer study to assess the effectiveness of MI learning courses delivered in the last four years through a random survey of MI alumni. Simultaneously, MI team will meet with current and potential development partners in the region to assess their current and anticipated training needs.
5.Tourism in Greater Mekong Subregion using Open Educational Resources	17 - 21 Mar 2008	NZAID and UNESCO	23	This is one of the training workshops to be provided for university officials and lecturers on tourism. UNESCO will provide resource persons and case studies. Participants will come from both public and private sectors involved in regional tourism.
6.Regional Research Development and Methodology	17 Mar - 4 Apr 2008	NZAID	28	With the support of NZAID, MI has organized training cum working sessions to develop research proposals from multi-national research teams.

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“This institute was established to help build the people-to-people bridges that create understanding and cooperation”, Ms. Christine said.

The course addressed major issues and challenges to promote effective regional economic cooperation and an efficient partnership framework through 4 topics: Sustainable Tourism and Pro-Poor Development, Community Based Tourism, Regional Tourism Marketing and Promotion, Regional Tourism and Management.

In her opening remarks, Ms. Christine said: “During the next three weeks you will learn, live and laugh together, and this is maybe one of the most valuable thing you will get here, new understanding about one another, new friends. You are lucky to be able to follow this very interesting program and we count on you to disseminate your newly acquired knowledge to your colleagues back home.

You are becoming the actors of sustainable tourism for the years to come, as leaders your role is to show the way by applying the principles and skills you’ll learn

here, making sure your country’s richness is preserved and not sacrificed for the sake of short term profit.

On behalf of MI, I would like to thank New Zealand’s AID for their support, allowing this learning program to take place. I have no doubt that everyone here today will participate fully in this program to learn and take maximum advantage of this great opportunity you have to exchange ideas, share experiences and develop new friendships. I believe this will help further our common goal of ensuring participation in tourism development of the sub-region.

I will conclude by reasserting that having a regional approach does not mean denying the identity of each country, on the contrary, it intends to share our common characteristics as much as our differences enabling our particularities to stand out better and complement one another.

There is no contraction but only increased richness and sense of pride. As a European, I can tell you I feel French first, but am proud of being both”, she concluded.

Calendar of Upcoming Events (April - June 2008)

Title of Course	Type of Activities	Duration	Development Partners	Number of Participants
1. Trade Facilitation Gaps Analysis	Policy Formulation	7 - 9 Apr 2008	NZAID and Rockefeller Foundation	50
2. North - Southwest Economic Corridor Trade and Investment Structured Learning Visit for Thai Officials	Mobile Learning Visit	18 - 26 Apr 2008	Regional Operation Center	30
3. Income Generation and Poverty Reduction	Custom Course	21 Apr - 9 May 2008	TICA	30
4. Managing Public Sector Reform	Learning Program	12 May - 6 Jun 2008	NZAID	20
5. Expert Meeting on Labor Migration Management in GMS	Policy Formulation	14 - 16 May 2008	Rockefeller Foundation	15
6. Educational Planning in the Context of GMS Integration	Learning Program	26 May - 6 Jun 2008	NZAID and UNESCO	24
7. Power Interconnection and Trade in the GMS	Custom Course	2 - 22 Jun 2008	Yunnan Power Grid Corporation and Yunnan Provincial Government	20
8. Rural Development	Custom Course	9 - 27 Jun 2008	TICA	25
9. Combating Human Trafficking	Custom Course	16 - 24 Jun 2008	UNIAP	30

Note

- Learning Program and Custom Course are to bring together mid and senior - level officials and managers with potential for future leadership from all the GMS countries to learn with one another, gain new insights and skills, and form working and personal relationships by providing an excellent, well supported, GMS focused, participatory learning program in an informal environment.
- Policy Formulation and Regional Workshop are to bring together individuals and organizations both from GMS and non - GMS countries to focus on a topic or group of important topics relevant to GMS integration and cooperation.
- Research Development is to enhance better understanding on research concept papers and proposals for young researchers who attend the course.
- Mobile Learning Visit is to provide forums for government officials and business representatives to learn and share experiences together during the study visit along the economic corridor.

GMS News

3rd GMS Summit Meeting

On 30 - 31 March 2008, a meeting was held among the leaders of the six GMS countries in Vientiane, Lao PDR. The objective of the meeting was to sustain and deepen economic cooperation and integration efforts among the GMS countries to realize the common vision of

an integrated, harmonious, and prosperous sub - region. The theme of this meeting was entitled "Enhancing Competitiveness through Greater Connectivity". Previously, the 1st and 2nd GMS Summit Meetings were held in Phnom Penh, Cambodia and Kunming, P.R. China, respectively.

MIRAC Round Table Meeting

On 13-14 January 2008, Mekong Institute organized a Round Table Meeting on MIRAC (Mekong Institute Research Advisory Committee) Research 2007. The two-day meeting was opened by Assoc. Prof. Kittichai Triratanasirichai, Vice-President for Research and Technology Transfer Affair, Khon Kaen University, Thailand. Altogether 35 delegates, resource persons and MIRAC Members participated in the meeting where five invited papers and eight MIRAC research papers were presented.

The objectives of the meeting were to give opportunity to the team leader to present research findings in a research forum; to validate research findings with GMS stakeholders; to get feedback to revise the research reports to make them publishable; and to discuss and explore the opportunity to contribute research outputs to other MI programs (learning programs, policy dialogues).

The following were the five invited papers which were presented at the round table meeting.

- Eco-tourism and Rubber plantation in the GMS
- Trade Facilitation in the GMS
- FDI Opportunities/Challenges in the GMS
- New Paradigm of Upper GMS cooperation
- HIV/AIDS Prevention and Care in the GMS

Similarly, the following eight papers were presented by the team leader of the MIRAC Research 2007.

- Community Based Tourism (Thailand and Lao PDR)
- Socio-economic impacts of Rubber Plantation (Lao PDR)
- Border Trade on Laocai Border Gate (Vietnam)
- FDI Opportunities and Challenges (Vietnam)
- Two papers on SMEs Development and Management (Cambodia and Myanmar)
- Socio-economic status of migrant workers in the Garment Industry (Cambodia)
- HIV/AIDS Prevention and Care (Yunnan)

The invited papers were used as background papers for the MIRAC Research Papers. All eight research papers are targeted for publication as Mekong Institute Research Working Paper Series in the coming month. Outstanding research papers will then be further developed in order to be published in the Review of Development and Cooperation (MI Journal).

The Third Meeting of Mekong Institute Research Advisory Committee (MIRAC)

On 15 January 2008, Mekong Institute organized the third meeting of the Mekong Institute Research Advisory Committee (MIRAC). The meeting was opened by MI Director, Dr. Suchat Katima and he also presented the MI Strategic Direction (2008-2010) approved by MI Steering Committee and Council Meeting in December 2007. The MIRAC meeting reviewed the progress of the Research and Learning Resource Department including the publication of the MI Journal and MI Research Working Paper Series in 2007.

The meeting also identified the following research topics for the MIRAC in 2008 on the four thematic areas of Mekong Institute.

Trade Facilitation and SMEs Development

1. Assessment of the Implementation of GMS CBTA: Issues and Initiatives
2. Financing of SMEs: Role and Mechanism of NGOs, Public Sector, Private Sector, Other Informal Sectors

Effective Regional Cooperation

1. Cross-border Tourism Development in the GMS: Sustainability, Pro-poor, Community Based
2. Regional Migration: Social and Economic Impacts

Public Sector Reform and Good Governance

1. Comparative Assessment of Public Service Delivery in Education Sector
2. Comparative Assessment of Public Service Delivery in Health Care Sector

Rural Development and Project Management

1. Impacts of Contract Farming on Rural Livelihood
2. Poverty Reduction/Alleviation in Rural Development: Lesson Learnt and Best Practices

The Second Meeting of the GMS Task Force

The National University of Laos (NUOL) and Institute of World Economics and Politics (IWEP), Vietnam Academy of Social Sciences (VASS) jointly organized the second meeting of the GMS Task Force in Vientiane on 16-17 January 2008. The theme of the second meeting was "Facilitation of Economic Development and Cooperation in the GMS".

The Second Meeting was focused on developing the capital market in the GMS (National Stock Exchange Market as well Federation of the GMS Stock Exchange Market). The meeting stressed the need to promote sustainable economic growth by strengthening economic links between the countries; foster private sector growth in the GMS; integrate private sector's role into the overall GMS program; become a channel of communication between the private sector and the GMS Governments; promote SMEs in the GMS; improve and promote major transport linkages in GMS Economic Corridors, formulate, negotiate, adopt and implement Cross Border Transport Agreement among GMS countries; and transform three corridors into full fledged economic corridors.

The GMS Task Force Meeting was established and has received professional/technical and financial support from the Swiss Agency for Development and Cooperation (SDC) to create linkages among research institutions, enterprises and management agencies for seeking sound measures for GMS Cooperation and Development. The GMS Task Force has also mandate to work as facilitator of South - South cooperation through the creation of a forum for information and experience exchanges in the field of research, policy making and business practices, first and foremost with neighboring countries.

The first GMS Task Force Meeting was held in April 2007 under the topic of "Facilitation of Economic Development and Cooperation in the GMS".

TRACER STUDY OF MI ALUMNI AND TRAINING NEEDS ANALYSIS IN THE GREATER MEKONG SUB-REGION

Mekong Institute (MI) is carrying out a tracer study of its alumni and Training Needs Analysis (TNA) for development in the Greater Mekong Sub-region (GMS) in order to help the Institute assess the impact of its training programs conducted in relatively recent years as well as identify HRD needs in these countries. Specifically, the study is aimed at:

- examining the relevance of MI learning programs;
- appraising the effectiveness of MI learning programs;
- assessing impacts of MI learning programs on the socio-economic development of the countries in the region; and
- identifying specific training needs of public and private sectors in the region.

The study includes a survey of 2004 - 2007 alumni, alumni get-together and meetings with various stakeholders across the GMS. A combination of quantitative and qualitative approaches has been employed to gather information for

this study. Target respondents included individuals (particularly, MI alumni) and various stakeholders (government ministries/departments, I/NGOs and donor agencies). A structured questionnaire survey was applied to MI alumni, while training needs of public and private sectors in the GMS region were assessed through semi-structured interviews (SSI) and meetings with various organizations/institutions in the region.

The study spans September 2007 - March 2008. The study team has completed alumni surveys and TNA meetings with stakeholders in Lao PDR (8 - 19 October 2007); Vietnam (7 - 16 November); and Yunnan, China (19 - 24 November 2007). The study team received full cooperation and support in planning meetings with stakeholders and organizing alumni gatherings. The team continued the study in Cambodia and Myanmar in December 2007 and in Thailand on 7 March 2008. The study team is expected to come up with the report by the first quarter of 2008.



Social gathering of MI alumni in Bangkok, Thailand



A Tracer Study meeting is also held in Hanoi, Vietnam



Meeting with MI alumni in Myanmar



The MI Alumni gathering is organized in Kunming, China



The MI Alumni meeting in Cambodia



A Tracer Study meeting is held in Lao PDR

